



Highlights from Bohol and Iloilo

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Objectives of Forum



- To discuss aid effectiveness at the local level using Bohol and Metro Iloilo & Guimaras as examples
- To examine the constraints faced by LGUs in coordination & managing ODA & identify possible solutions
- Forge joint actions by development partners, the WG agencies & the MIDGEDC to improve coordination and management of projects at the local level



Background



- Bohol and Iloilo have been the recipients of significant ODA over the last 20 years
- Cover a wide range of sectors; a wide range of ODAs
- What are the conditions of success?
- What lessons can we learn about coordination?
- Is the aid used efficiently and effectively?
- What have we learnt and what can we do better?



Bohol - Highlights



- Governor Aumentado gave a detailed keynote address sharing ODA's Experience
- Mayor Jumanoy of Inabanga gave a case study of coastal resource management and the positive impacts this intervention had.
- Linda Paredes (Partnership Advisor, LGDP) provided an overview and history of public and private partnership development in Bohol
- It was the first time all ODA projects on display in one room. Many new connections made.



Bohol – Success Factors



- Dynamic leadership of the Governor
- United vision and ability to gain consensus
- Clear development goals
- Competence of PPDO – effective HR selection, training and development
- Good information to support decision making and funding applications
- Proactive in attracting ODA. Marketing of needs. Demand driven.
- Creating working conditions conducive to ODA requirements – counterpart support that anticipates needs to make the partnership work including a specific allocation of counterpart funds.
- Actively seeking to coordinate projects at all levels.
- Actively seeking to develop public-private sector partnerships
- Policy environment that encourages building on the initiatives of previous administrations



Bohol – Issues



- Differing requirements of development partners
- Startup processes involving National Government agencies can take some time
- Need to properly decentralize the approach and allow more ODA to go directly to LGUs
- Need to emphasize a demand driven approach rather than an ODA driven approach. This also requires flexibility & adaptive management.
- Success breeds success – hard for the less fortunate and less capable LGU's to attract ODA.
- Need for accurate information to make investment decisions and demonstrate results

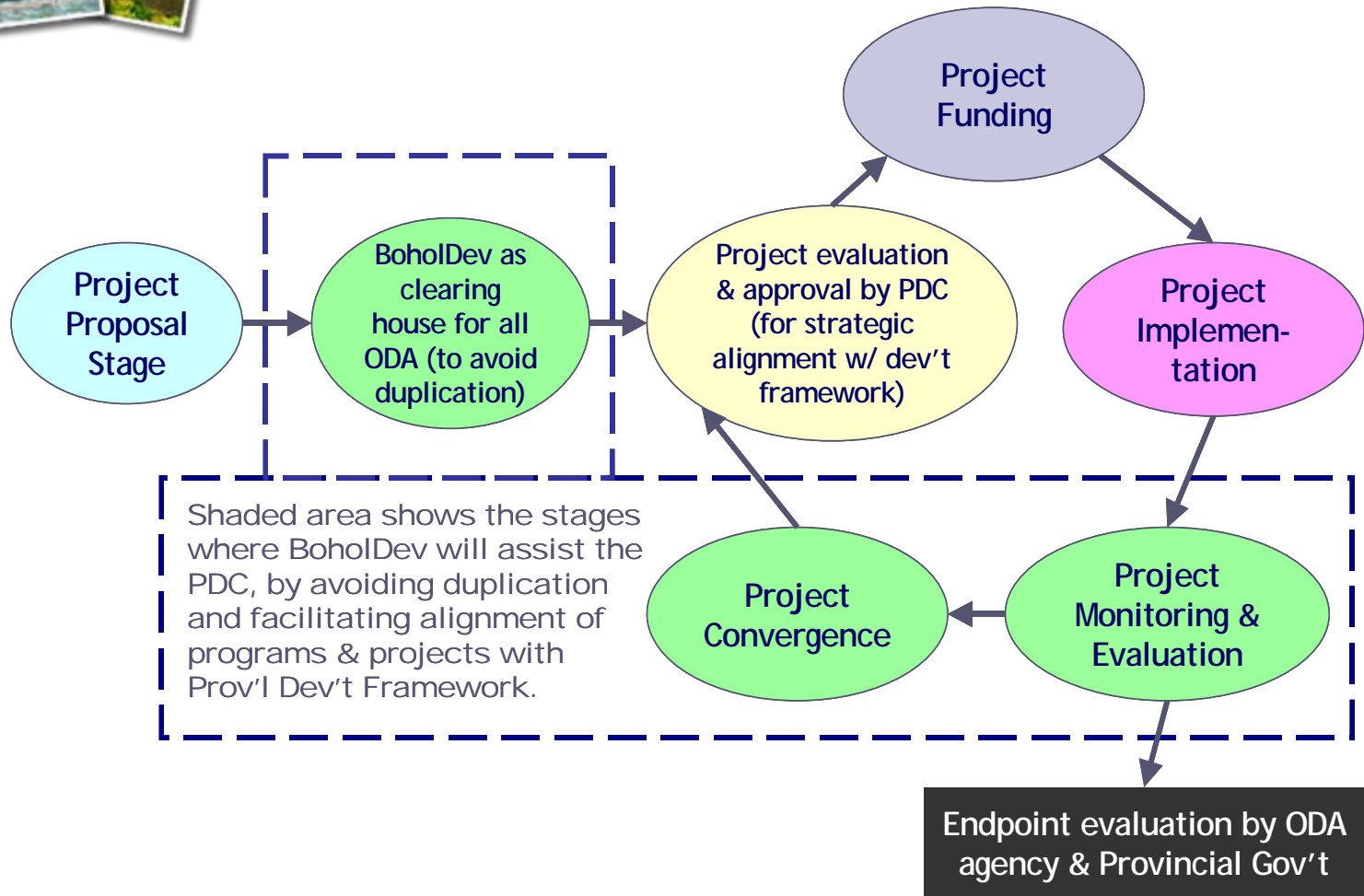


Bohol – Recent Outcomes



- Approval of BoholDev – an ODA project coordination/advisory committee reporting to the Provincial Development Council
- Convergence of ODA Projects in Bohol - Examples of new collaboration –
 - STRIVE organized mothers of out-of-school youths in their livelihood projects. PACAP proposed that these parent associations can propose community-based livelihood projects with PACAP
 - STRIVE Project requested the LAMP Project to assist in the titling of lots/lands where public school buildings were erected as part of a School improvement program

Bohol ODA Coordination Framework



Iloilo - Highlights



A collage of three photographs: an underwater scene with coral reefs, a lush green landscape with a river, and a group of people in a boat on a river.

Iloilo - Highlights

A tall, modern skyscraper with a glass facade, set against a blue sky with light clouds.

- Mayor Trenas summarised the Iloilo Experience
- Governor Nava summarised the Guimaras experience
- Francis Gentoral (Partnership Advisor) gave an overview of the local area partnership approach
- Exec Director, Jose Penalosa gave a overview of the MIGEDC road map



Iloilo – Project Visits



- **Guimaras**

- ADB-AusAID's Integrated Community Health Services Project
- UNICEF's Country Program for Children
- DepED's TEEP and SEDP
- GTZ Decentralized Planning Project
- Canada-Philippines Partnership Program for Good Urban Governance

- **Metro Iloilo**

- JBIC's Flood Control Project
- Iloilo Airport Development Project
- GTZ's SWM - MRF
- Iloilo River Management
- Iloilo Road Network



Iloilo – Success Factors



- Formalised approach to LGU partnership development giving greater leverage (MIGEDC) and critical mass
- Strengthening enabling systems and processes
- A culture of continuous learning and improvement
- Strong leadership and shared ownership – a holistic view of an integrated region
- Trust and faith in partners and staff
- Clear vision, strategy and roadmap
- Maximizing private and public sector partnerships
- Driven by sound economic principles

Iloilo – Issues and Observations



- Underinvestment in infrastructure is threatening economic and environmental development of the region
- Infrastructure and investment still appears to be piecemeal and adhoc
- Unreliable statistics as a basis for policy development and decision making
- Unclear guidelines on LGU partnership formation and operation
- Majority of ODAs implemented through National Government Agencies which involve individual LGUs
- ODA information is monitored by NGAs and obtained on request.
- ODA coordination is semi-formal or informal. LGUs participate through consultation meetings, information gathering and M&E activities.
- LGUs generally have inadequate knowledge of effective ODA management and coordination.



Iloilo – Lessons and Needs



- Establishment of a local level PDF to coordinate ODA and identify local needs / gaps in economic development priorities
- Map linkages between ODA (in space and time) to manage projects more effectively
- Work with DILG and NEDA to more closely monitor ODA at the local level
- Establish focal points for ODA information at all levels e.g. in NEDA, in MIGEDC, in LGUs
- Alignment of ODA with local priorities and needs
- Need for an “Aid Architect” – local level design and coordination of ODA activities
- Coordination requires effort and can increase the transaction costs of implementing ODA. These costs need to be factored into project design in order to achieve the benefits.



Iloilo – Lessons and Needs



- Need for disaggregated data on ODA implemented at the local level – relevant and accessible
- Need to understand the strengths of development partners – who to approach for assistance in what areas
- Development Partners need to look to longer term outcomes and not just the completion of a particular project
- Develop pre-conditions prior to ODA intervention
- Develop a common knowledge base so that we can learn from every ODA intervention
- Need to find new and innovative revenue generation mechanisms to create sustainable cash flows

Summary

- Leadership at many levels
- Strong enabling environments – good governance and transparent business systems
- Shared vision and clear road map based on realistic financial options / demonstrable cash flows
- Marketing
- Human capital investment
- Private-public sector participation and partnerships
- Improved financial management
- Strategic infrastructure that can maximise economic potential
- Improved planning that leads directly to implementation mechanisms
- Accurate and reliable (spatially enabled) information to inform decision making at all levels; and to demonstrate aid effectiveness.

Thank you



Local Governance Development Program
Australian Government, AusAID Initiative